



programs and a well qualified, capable staff. However, he said that the three-member SALP Board observed that a common contributor to the decline in performance was Diablo management's ``loss of focus on the initiatives and high expectations essential for sustaining the superior performance that Diablo Canyon has achieved so frequently in the past.''

``In our view, this common contributor was manifested by the inconsistent understanding and implementation of plant management's expectations by supervision and plant personnel,' Mr. Callan said in his letter. ``This adversely affected consistency of performance during this SALP performance.''

In the operations area, operators continued to perform well when challenged by significant plant events. However, a decline in performance during routine operations resulted in various problems, including adherence to procedures and configuration control (the control of systems and equipment as they operate at a given time).

Engineering demonstrated excellent performance in its ability to identify problems, but did not always promptly and effectively resolve the problems. In maintenance, performance in maintaining the material condition of safety-related equipment was excellent. However, maintenance activities affecting non-nuclear equipment resulted in challenges to both units.

The area of plant support retained its rating of superior, although some problems with security access control were noted.

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